



## History

Months before the regime of Saddam Hussein fell in 2003, Army Engineers, civilian and military, had been on the ground, first in Kuwait and then in Iraq, addressing multitudes of engineering challenges.

Various stateside Corps division and district employees formed initial task force teams in oil and electricity, as well as forward engineering support teams, operating throughout the entire theater, to assess projects, develop courses of action, and initiate contracts during the early days of reconstruction. Their success was crucial in the effort to secure a new and reliable, operating government as part of Operation Iraqi Freedom. On January 25, 2004, these individual engineering efforts were brought under one command with the formation of the Gulf Region Division.

With a projected staff of more than 700 employees in country, the members of the GRD continue to pursue their mission exhibiting the Army Values of loyalty, duty, respect, selfless service, honor, integrity and personal courage.

The Gulf Region Division is established on the shoulders of those USACE organizations and individuals who are serving or have served in Iraq, Kuwait, Qatar, U.A.E., and Saudi Arabia and those who have supported them from throughout the U.S. Army Corps of Engineers worldwide.

## USACE Chief's Philosophy



- Know your job. Be situationally aware. Be healthy. Treat every individual with dignity and respect.
- Leaders set the example.
- Think through problems. Let the Chief know what YOU would do if YOU were the Commanding General, USACE.
- Don't complain – work to make things better.
- Keep a sense of humor, enjoy your families, and have fun.

## USACE Chief's Permission Slip



Ask Yourself

- 1) Is it good for my customer?
- 2) Is it legal and ethical?
- 3) Is it something I willing to be accountable for?

If the answer to these questions is "yes" don't ask for permission --

You already have it.

**Just DO it!**

Have more questions ?

Visit us at [www.grd.usace.army.mil](http://www.grd.usace.army.mil)

Want to contribute an opinion, idea, or comment?

Call GRD Public Affairs Office at (540) 542-1431 or (540) 665-5341 or DSN 318-265-1431 / 5341.

E-mail: [steven.wright@tac01.usace.army.mil](mailto:steven.wright@tac01.usace.army.mil)  
[thomas.ohara@tac01.usace.army.mil](mailto:thomas.ohara@tac01.usace.army.mil)



**Gulf Region  
Division**  
Baghdad, Iraq

I am pleased to share our Gulf Region Division (GRD) brochure. This brochure introduces you to the mission, history, purpose and current operations of the division. This division is made up of hundreds of selfless servants, who have volunteered to come and help the people of Iraq and to serve a grateful nation.

If you are searching for the challenge of helping to improve the quality of life for the 25 million people in Iraq, in one of the most historical locations on the globe, as part of our nation's effort to thwart the threat of global terrorism, come and join the GRD team. It will be the most challenging mission you've ever faced. It will probably be the most significant accomplishment of your career.

I am proud to be the commander of this great team.

**Ronald L. Johnson**  
Major General, U.S. Army

## Mission

The Gulf Region Division (GRD) provides quality, responsive engineering services to the Combined Joint Task Force Seven and Coalition Provisional Authority with planning, design, and construction management support for military and civil infrastructure construction.



## Directorate of Electricity

Another primary Gulf Region Division task is assisting the Iraqi Ministry of Electricity. GRD's commitment to "putting megawatts on the grid" has been key in rapidly improving the dilapidated Iraqi power infrastructure. Repairing damages from more than 30 years of neglect under Saddam Hussein, Corps teams are restoring transmission lines, improving or replacing switching facilities, and restoring more than 30 different power generation projects to produce a capacity not seen in this country before. When finished, 25 million citizens of Iraq will enjoy uninterrupted power for the first time in a generation.



## Directorate of Oil

One of the Gulf Region Division's primary tasks is assisting the Iraqi Ministry of Oil. From the Turkish border in the north, to the ports of Umm Qsar in the south, GRD teams are working tirelessly to develop, maintain, and protect the oil exportation and refining system to establish a strong footing for the Iraqi economy. Once improvements are complete, oil exports will approach more than \$30 billion a year and provide needed monies for the overall Iraq reconstruction effort to continue.



## Support to CJTF-7 and CPA

The Gulf Region Division provides engineering and logistical support to the U.S. Agency for International Development (USAID) in a variety of infrastructure projects including roads and bridges, schools, and Iraqi military and municipal facilities to improve the quality of life for all Iraqis. Furthermore, GRD is charged to assist in planning and construction management of military construction and bed-down facilities for coalition personnel serving in theater.

## Directorate of Construction

The Gulf Region Division serves as construction management representative on the Program Management Office (PMO) staff. The PMO executes its construction program through Project Delivery Teams (PDTs) that are organized into Oil, Electricity, Security, Transportation / Communication, Public Works, and Building sectors. GRD's six sector Construction Managers are active members on each PDT as they execute their respective portions of the \$18.6 billion Supplemental program. Our Construction Managers are responsible for coordinating all construction activities between USACE and PMO and they are both accountable and responsible for the construction phase of all PMO projects.

